



County of Los Angeles CHIEF EXECUTIVE OFFICE

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SACHI A. HAMAI
Chief Executive Officer

December 26, 2017

To: Supervisor Sheila Kuehl, Chair
Supervisor Hilda L. Solis
Supervisor Mark Ridley-Thomas
Supervisor Janice Hahn
Supervisor Kathryn Barger

From: Sachi A. Hamai
Chief Executive Officer

Board of Supervisors
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First District

MARK RIDLEY-THOMAS
Second District

SHEILA KUEHL
Third District

JANICE HAHN
Fourth District





KATHRYN BARGER
Fifth District

THIRD SEMI-ANNUAL REPORT ON BOARD PRIORITIES (ITEM NO. 4-A, AGENDA OF JUNE 27, 2016)

In 2015, the Board of Supervisors (Board) established four Board Priorities, now referred to as Board Directed Priorities (Priorities): The Sheriff's Department/Justice Reform, Child Protection, Health Integration, and the Homeless Initiative. Since then, the Board has added two additional priorities: Environmental Oversight and Monitoring and Immigration. Board Directed Priorities is the Board's collective response to complex challenges that have adverse impacts on the health, safety, and well-being of County residents and/or its institutions. On June 27, 2016, the Board requested semi-annual reports on the Board's established priorities. This memo will serve as the Chief Executive Office's (CEO) third semi-annual report in response to that request.

Since 2015, the Board has aggressively pursued a policy-orientated agenda focused on solving some of the County's most challenging and multifaceted issues, which have included:

	CHILD PROTECTION	Enhancing the County's child safety network by adopting and implementing recommendations of the County's Blue Ribbon Commission on Child Protection, including establishing the Office of Child Protection to improve the lives of children and families;
	HEALTH INTEGRATION	Streamlining and integrating access to high quality and comprehensive health services by integrating the Departments of Health Services (DHS), Mental Health (DMH) and Public Health (DPH);

	HOMELESSNESS	Responding and reducing the incidence of homelessness among the County's most vulnerable population, including establishing the Office of Homelessness and approving the Homeless Initiatives' 51 strategies to confront the issues surrounding homelessness;
	JUSTICE REFORM	Diverting of individuals from County jails to supportive services, reducing the incidence of jail violence, and increasing transparency and accountability of the Sheriff's Department;
	ENVIRONMENTAL HEALTH & MONITORING	Strengthening environmental monitoring and oversight, empowering communities, improving regulatory enforcement, and reducing toxic emissions, and;
	IMMIGRATION	Protecting and advancing the well-being of County immigrant residents by establishing the Office of Immigrants Affairs.

The Priorities reflect the Board's deep understanding that before individuals can thrive, they must have their most basic needs met, such as housing, safety and health. Through a streamlined delivery of comprehensive, coordinated and transformative systems of care, the Priorities attempt to support individuals as they move from crisis to stability, and ultimately towards thriving. The following report provides a high-level summary of progress, accomplishments, and the overall status of each of the identified priorities for the reporting period of mid-July 2017 through December 2017. Leaders from each initiative will provide an oral report to the Board during the Board meeting on January 9, 2018.

The next semi-annual report is due on July 10, 2018. Please let me know if you have any questions, or you may contact Fesia Davenport at (213) 974-1186 or via email at fdavenport@ceo.lacounty.gov.

SAH:JJ:FAD
AU:ma

Attachments

c: Executive Office, Board of Supervisors
County Counsel
All Departments



BOARD DEFINED PRIORITIES



LOS ANGELES COUNTY

CHIEF EXECUTIVE OFFICE

January 2018 Update



CHILD PROTECTION

On June 10, 2014, your Board adopted recommendations from the final report of the Los Angeles County Blue Ribbon Commission on Child Protection, which included a recommendation to establish the Office of Child Protection (OCP). The OCP is responsible for, among other things, implementing the recommendations from the Blue Ribbon Commission. The OCP provides regular progress updates to your Board. Per the Board's request, the update below includes information related the Transport Pilot Project for Foster Youth and the expansion of the Family-Finding Pilot. The OCP's October 31, 2017 progress update is contained in Attachment I and a high-level summary of achieved milestones and critical activity is provided below.

Countywide Prevention Plan

Milestones Achieved

- Launched a pilot project to connect families seeking DPSS services to home visitation and other prevention services at the DPSS GAIN Region V office in South County (November 2017).
- Submitted a progress report on the status of a conceptual plan for countywide universal home visiting on (October 10, 2017/Attachment Ia).
- Released *A Portrait of Los Angeles County*, this report will assist planning efforts for improving resident outcomes across Los Angeles County (November 28, 2017).

Consolidation of Public Health Nurses (PHNs)

Critical Activities

- Submitted a plan to the Board that identifies the best use of PHNs in child welfare, and includes the CSW/PHN joint-visit pilot evaluation conducted by the Children's Data Network (December 8, 2017).

Electronic Data-Sharing Efforts

Critical Activities

- Currently developing Phase I of an electronic system for sharing law-enforcement data related to a child abuse or neglect investigation with DCFS. The system is undergoing user testing with emergency response Children's Social Workers (CSWs) and Supervising Children's Social Workers (SCSWs).

Increasing the Use of Relative Placements

Milestones Achieved

- Placed youth with relatives at a rate of 80% or higher through the Family Finding pilot launched in November 2016 at the DCFS Santa Fe Springs and Glendora offices (Attachment Ib).
- Expanded pilot project to the Vermont Corridor and West LA DCFS regional offices.

School Stability - Every Students Succeeds Act (ESSA)

Critical Activities

The DCFS/LACOE/LAUSD Pilot for transporting foster youth is currently operational. OCP provided the Board with a written report on October 5, 2017 (Attachment 1c).

- LACOE executed a contract with a vendor to transport youth to their schools of origin.
- DCFS trained 817 new CSWs on the benefits of and students' legal right to remain in schools of origin, working with youths' Education Rights Holders, and the resources available for transporting them.
- LAUSD developed procedures for existing and modified bus routes to transport youth and trained front-line staff on these procedures.
- Transported over 450 youth to their schools of origin under this pilot (September 2017 through December 2017).
- Completed design of an evaluation, which the Children's Data Network will utilize to incorporate lessons learned from the pilot into long-term ESSA transportation plans.

Psychotropic Medication Use in Child Welfare

Milestones Achieved

- Filed a final report with the State Auditor that outlined all actions taken in response to the Auditor's August 2016 report (August 23, 2017).

Self-Sufficiency for Transition-Age Youth (TAY)

Critical Activities

- Developing a plan for increasing permanency efforts to reduce the number of youth who age out of foster care. Working with CEO staff and key stakeholders to identify services, and increase youths' knowledge of and access to those services.
- Disseminated a survey to collect data on current philanthropic funding for system-involved TAY.

Transitional Shelter Care (TSC) Overstay

Milestones Achieved

- Launched a pilot that uses Engagement Placement Stabilization (EPS) meetings for youth that overstay, followed by a hearing in Dependency Court to review all efforts to place youth (September 2017).

County Medical Hubs

In January 2017, the Health Agency, the Office of Child Protection and the Department of Children and Family Services, formed the Implementation Council for the Vulnerable Child to support the physical and mental health of DCFS-involved children and youth, to ensure you receive comprehensive physical and mental health assessments and referrals for appropriate follow-up care within 30 days of entering the system and to strengthen and expand the Medical Hubs across the County.

Critical Activities

- In consultation with stakeholders and a consultant, assessed the current state of County Medical Hub services, resources, and clients served to identify areas where additional investments can be made to enhance services to children and families.
- Working with DCFS to track efforts to comply with the policy that requires that all detained children receive their initial comprehensive medical examinations within 30 days of detention.



INTEGRATED HEALTH

On August 11, 2015, the Board approved the creation of the Los Angeles County Health Agency (Health Agency) with the goal of streamlining and integrating comprehensive health services through the integration of the Departments of Health Services (DHS), Mental Health (DMH), and Public Health (DPH). The Health Agency provides quarterly reports to the Board on the progress of achieving its goals and outcomes and changes in funding streams. Per the Board's request, the update below includes information related to Whole Person Care (WPC) utilization rates and WPC funds expended, the expansion/increase of Institution for Mental Disease (IMD) beds and Urgent Care Centers, and the transition of the Sheriff's Medical Services Bureau to the Health Agency's Integrated Correctional Health Service. The Health Agency's December 12, 2017 quarterly report is contained in Attachment II and a high-level summary of achieved milestones and critical activity is provided below.

Consumer Access and Experience

Whole Person Care (WPC):

Milestones Achieved

- Recognized approximately \$180.70 million as revenue and approximately \$151.1 million in WPC program expenditures and commitments have been incurred through November 30, 2017 for program, staffing, service and supplies, IT Clinical software and infrastructure needs.
- Enrolled 11,926 individuals in Whole Person Care (WPC) programs through October 2017 for a total of 94,428 cumulative member months served from January through October 2017.
- Executed a new training services master agreement and medical legal services partnerships contracts to support Whole Person Care programming.
- Filled approximately 161 positions out of a total of 248 positions from Round I Whole Person Care positions, which includes some registry and contract positions. We are currently working on a pathway to permanent County jobs for our contracted workforce, particularly for community health workers.
- WPC staff are promoting a stable and growing community health worker workforce for LA County. Specifically, WPC will develop a new class series for community health workers; new community health worker bulletins that highlight appropriate competencies and functions; and an application and assessment system that is accessible, as well as identifying values and skills most essential for success in the community health worker role. All development will be in line with national research and practice in the community health worker field.

- Attached is the quarterly update entitled "Whole Person Care Funding Obligations and Expenditure" from October 20, 2017 (Attachment IIa).

Housing and Supportive Services for Homeless Consumers

Skid Row Sobering Center:

Milestones Achieved

- Opened a mobile sobering unit in Skid Row to identify and transport acutely intoxicated individuals to the Skid Row Sobering Center, in collaboration with Los Angeles Fire Department (November 14, 2017). This mobile unit is staffed by a nurse practitioner, an emergency medical technician, and a peer case manager. This unit is working hand in hand with Exodus Recovery, Inc., the operator of the Sobering Center to further address the health and safety of the community.

Countywide Benefits Entitlement Services Team:

Milestones Achieved

- Implemented the Countywide Benefits Entitlement Services Team (C.B.E.S.T.) to assist individuals who are homeless, or at risk of homelessness, with applications for Supplemental Security Income (SSI), Social Security Disability Income (SSDI), Cash Assistance Program for Immigrants (CAPI) and Veterans' benefits at 29 locations, including 14 DPSS General Relief district offices and 15 community-based locations.
- Screened 2,497 individuals and enrolled 2,254 individuals in the program from April 2017 through September 31, 2017.
- Linked 50 individuals to permanent housing, submitted 105 SSI/SSDI applications, received 27 approvals and are awaiting dispositions on 70 applications, from April 2017 to September 31, 2017.

Multi-Disciplinary Outreach Teams:

Milestones Achieved

- As of October 2017, 16 street-based multi-disciplinary outreach teams (MDT's) were operating in all SPAs and 20 additional teams will be added by July 2018, for a total of 36 teams. Additionally, in January 2018, 40 outreach generalists (20 teams of 2) will be added as an adjunct entity to the MDT teams with a dedicated focus on serving County facilities and public spaces including libraries, parks, and beaches.
- Contacted 4,055 individuals; engaged 2,236 of these individuals for services; 363 of these individuals were placed in interim housing; 374 of these individuals were successfully linked to permanent housing and 24 individuals were permanently housed, from May 2017 through September 2017.

Overcrowding of Emergency Department by Individuals in Psychiatric Crisis

Mental Health Urgent Care Centers (UCC):

Critical Activities

- DMH is on target to open two UCCs in FY 2017-2018.
 - Pursuant to an October 24, 2017 Board Motion, work is commencing on the build-out of a UCC on the Harbor-UCLA Medical Center campus. This UCC is anticipated to open in the spring of 2018.
 - DMH expects to seek Board approval for the Long Beach UCC in December 2017. The UCC is anticipated to open in late spring of 2018.

Solicitation for Crisis Residential Treatment Facilities:

Milestones Achieved

- On October 31, 2017, the Board of Supervisors authorized DMH to enter into agreements with providers of crisis residential treatment programs.

- Two providers anticipate opening programs by January 2018.
- Two additional providers expect to open programs by the end of Fiscal Year 2017-2018.

Further Accomplishments:

- Entered into MOUs between DMH and multiple non-Lanterman-Petris-Short (LPS) designated private hospitals to detain and transfer individuals on involuntary (5150) holds, and to avoid sending such individuals to DHS Emergency Departments whenever possible. While still in an early phase, the program appears to be working smoothly with very few patients transferred to DHS. Further expansion is planned.

Institutions for Mental Disease (IMD):

Critical Activities

- Preparing a January 2018 DMH Board letter to request approval to execute agreements with two new IMD providers, Crestwood Behavioral Health, Inc. for 60 IMD beds and Sylmar Health and Rehabilitation Center, Inc., for 15 IMDs beds to provide mental health services for individuals discharged from County, State and private hospital psychiatric units, County jails and State prisons.
- Requesting delegated authority to enter into new agreements with IMD providers.

Access to Culturally and Linguistically Competent Programs and Services

Department of Health Services Activities:

- Coordinated the Medical/Healthcare Interpreter staffing coverage for Care Harbor Free Clinic, which is sponsored annually by Supervisor Mark Ridley-Thomas' office. Eight Medical/Healthcare Interpreter staff assisted clinicians and medical personnel at the Care Harbor Free Clinic. Staff were assigned to areas involving complex medical encounters and covered languages included Korean and Spanish, from November 17 through November 19, 2017.
- Coordinated a training of nurses, health educators, health education assistants, and community workers on approaching patients to request their Sexual Orientation & Gender Identity (SOGI) information so it can be included in the Electronic Health Record (September 11, 2017).
- Hosted a "Cultural Diversity Celebrations" to engage staff from various disciplines, as well as patients and their families to celebrate the diversity of the multi-ethnic communities served by DHS, promoting employee engagement and fostering a culture of teamwork.

Health Agency Activities:

- Launched the "Health Agency Call Center" and coordinated the connectivity of the telephonic healthcare interpretation service to the "Call Center" (July 2, 2017).
- Received 1,286 calls, provided 13,171 minutes of interpretation service, since July 1, 2017, and facilitated the translation of the "Health Agency Call Center – Greeting Script" into the following threshold languages: Armenian, Cantonese, Mandarin, Farsi, Korean, Russian, Spanish, Tagalog, Vietnamese, and Cambodian.
- Coordinated the connectivity of the telephonic healthcare interpretation service to community workers staff's mobile phones to provide access to interpretation services during their outreach activities and support the "Health Agency Whole Person Care Program."
- Provided access to a total of 47 calls and 576 minutes of interpretation service since mid-September.

Department of Mental Health (DMH) Activities:

DMH Promotores:

- Operationalized DMH Promotores in four Service Areas 4, 6, 7 and 8.
- 90 part-time Promotores are available to provide outreach in schools, churches, community centers, parks, libraries, and private homes and provided over 1,000 presentations to date this year.
- Engaged in outreach to inform communities about the threat of lead exposure from the Exide site, and the threat of vector borne illnesses such as West Nile virus and Zika virus. Received training on issues of immigration for undocumented residents, DACA, and stress-related disorders.
- Exploring the expansion of the Promotores across the health agency and creating culturally relevant health promoter services to other cultural communities.

Diversion of Corrections-Involved Individuals to Community-Based Programs and Services

Phase II Completion of Transfer of Staff from the Sheriff's Department Medical Services Bureau:

Milestones Achieved

- Completed Phase II of the transfer of staff from the Sheriff's Medical Services Bureau to the Health Agency's Integrated Correctional Health Services (May 1, 2017).
- Worked with the CEO and Sheriff's Department to successfully transfer approximately 1,500 ordinance positions. Hired over 100 staff and 35 hires are in process.

Critical Activities

- Created a new health leadership team to set the vision for integrated health services within the County jail system and added new functions (e.g., reentry services, access to care), as necessary, to create integrated clinical care, in partnership with the Sheriff's Department.

Implementation of Expanded Substance Use Disorder Benefits

Milestones Achieved

- Implemented the Drug Medi-Cal Organized Delivery System (DMC-ODS) (July 1, 2017). This new substance use disorder (SUD) benefit package and system of care redesign expands services for Medi-Cal and My Health LA eligible and enrolled individuals residing in Los Angeles County.
- Developed and implemented two new service tools: the online directory known as the Service and Bed Availability Tool (SBAT), which is available at <http://sapccis.ph.lacounty.gov/sbat/>, and the 24/7 toll free Substance Abuse Service Helpline (SASH) at 1-844-804-7500. Patients seeking SUD treatment may call the SASH and speak directly with a substance abuse counselor, receive a brief assessment, and be linked to treatment provider in real time.

Vulnerable Children and Transitional Age Youth

Critical Activities

As of November 17, 2017, the Vulnerable Children and Transitional Age Youth workgroup has:

- Conducted an assessment of Medical Hub services countywide to identify areas where additional investments can be made to enhance services to children and families.
- Convened an implementation council meeting to review the Hub assessment with DHS, DMH, the Department of Children and Family Services and the Office of Child Protection to determine next steps (November 8, 2017).

- Evaluated prevention networks in the community to support services at the Hubs, including the prevention and aftercare networks and home visiting services.
- Conducted site visits to determine space needs to support the Hub expansion.

Chronic Disease and Injury Prevention

Interagency Workgroup for Chronic Disease and Injury Prevention's Smoking Cessation Efforts:

Critical Activities

- Continued its effort to standardize the smoking cessation protocol and cessation services delivered across the Health Agency-operated clinics. These include 14 Public Health centers, 25 DHS directly-operated clinics, and nearly 40 DMH sites. With support from Proposition 56, the Workgroup proposes to utilize a behavioral design team within the three departments to help iteratively design/redesign, test and engineer these cessation protocols and interventions into part of the clinical workflow.
- Under the Proposition 56 work plan, the Interagency Workgroup is working with the California Smokers Helpline to incentivize LA County residents to quit smoking through the State quit line.

Trauma Prevention Initiative (TPI) and Parks After Dark (PAD) Program (Attachment IIb):

Milestones Achieved

- Beginning to collaborate and support hospital-based violence intervention (HBVI) services, a program used widely throughout the nation to reduce community violence and decrease repeat visits to trauma centers for violence-related injuries, at St. Francis Medical Center. Initial planning for a similar effort at Harbor/UCLA Medical Center is also under way.
- Concluded the 2017 PAD season, with community participation in a range of recreational activities, educational workshops and courses, and entertainment/cultural programming at 23 selected parks in communities with higher economic hardship, obesity prevalence, increased assault rates, and justice-involved youth (as compared to the County overall). Planning for the 2018 PAD season is now under way.

Community Engagement:

Critical Activities

- Convened and launched a Trauma Prevention Initiative Training and Technical Assistance Team to assist service agencies with their efforts to address and prevent violence and all forms of trauma in these communities. More than 25 non-profit service agencies requested access to this free resource. This is part of continuing efforts to engage the community and improve services capacity in communities of Westmont/West Athens, Willowbrook, East Compton, and Florence-Firestone.



HOMELESS INITIATIVE

On February 9, 2016, the Board approved the Los Angeles County Homeless Initiative (HI) recommendations, which included 47 strategies to combat homelessness. On December 6, 2016, the Board approved four new strategies as part of the Measure H ordinance, bringing the total number of strategies to 51. Of the 51 HI strategies approved by the Board, 40 have been fully or partially implemented. Of the original 17 original HI Strategies now funded through Measure H, all except two have been implemented. The HI provides the Board with quarterly status reports on these strategies. The November 9, 2017 HI quarterly report is contained in Attachment III and a high-level summary of achieved milestones and critical activity is provided below. Per the Board's request, additional information is provided related to the identification of homeless individuals and efforts to integrate services to provide holistic care to the homeless in Attachment IIIa.

A1: Homeless Prevention Program for Families

- Provided 547 families with homeless prevention services through the Family Solutions Centers. Of the 52 families that completed the homelessness prevention program, 38 (73%) retained permanent housing (July through September 2017).

B4: Facilitate Utilization of Federal Housing Subsidies

- The Housing Authority of the County of Los Angeles (HACoLA) received 620 landlord requests to participate in the Homeless Incentive Program (HIP) and provided \$825,495 in incentive payments to help secure 520 vacant units for voucher holders as of September 29, 2017. Housed 426 formerly homeless families, with an additional eight families in the final leasing stages.

B7: Interim/Bridge Housing for Those Exiting Institutions

- The Department of Health Services (DHS) provided interim housing to approximately 46 individuals who were discharged from private hospitals (July through September 2017).

C4/C5/C6: Establish a Countywide SSI and Veterans Benefits Advocacy Program for People Experiencing Homelessness or At Risk of Homelessness

- Countywide Benefits Entitlement Services (CBEST) teams assisted 2,320 disabled individuals with applications for Supplemental Security Income (SSI) and Veterans Disability Benefits (April through September 2017).

D2: Expansion of Jail-in-Reach

- Engaged 4,540 clients by the Jail In-Reach project. Following the initiation of project services at Pitchess Detention Center in September 2017, all Los Angeles County Sheriff's Department (LASD) jail facilities now have in-reach services (as of September 2017).

D7: Provide Services and Rental Subsidies for Permanent Supportive Housing

- The Health Agency began implementation on July 1, 2017. DHS increased Intensive Case Management Services which include comprehensive and multidisciplinary services to help homeless individuals and families meet their housing, health, and social service needs. The Department of Mental Health (DMH) also released a Statement of Eligibility and Interest to expand Full Service Partnership (FSP) programs that serve those with severe mental illness.

E4: First Responders Training

- Provided 24 First Responder Training classes with approximately 618 deputies and sergeants attending (as of September 30, 2017).

E6: Countywide Outreach System

- Multidisciplinary Teams (MDTs) contacted more than 3,000 individuals, connected more than 1,000 individuals to services, placed 280 individuals into interim housing, linked 270 individuals to a permanent housing program, and placed 18 individuals into permanent housing (July through September 2017).

E7: Strengthen the Coordinated Entry System

- Expanded 33 existing Coordinated Entry System (CES) contracts with Measure H funds, increasing services for single adults, families, and youth, including a 300 percent increase in housing navigation services (October 2017).

E8: Enhance the Emergency Shelter System

- Added 200 units of interim housing for families through new site-based units and motel voucher funding, due to Measure H funding. There was an increase of 84 interim beds that serve homeless clients with complex health and/or behavioral health conditions who need a higher level of support services than is available in most shelter settings. In October, Los Angeles Homeless Services Authority (LAHSA) awarded contracts for 150 crisis housing beds for single adults and 152 beds for youth (60 crisis beds and 92 bridge housing beds).

E14: Enhanced Services for Transition Age Youth

- Assessed 2,315 youth have been assessed using the Next Step Tool. During that period, 896 youth were placed in permanent housing through the Youth CES (July through September 2017).

Other Homeless Initiative Directives**Coordination with Cities and Councils of Government***Critical Activities*

- In July and October 2017, the Board allocated a total of \$2.575 million for regional coordination services by Councils of Government (COGs) and homelessness planning grants for cities in the Los Angeles Continuum of Care.

Milestones Achieved

- Nearly 300 County and city elected officials, city representatives, County departments, COG representatives, and service providers attended the HI's 2nd Cities' Summit to Combat Homelessness in the City of Carson (September 27, 2017).
- 47 cities have been conditionally awarded grants to develop city homelessness plans.
- Contracts have been executed or are in the process of being executed with six COGs.

AB 210 Passage*Milestones Achieved*

- County-sponsored Assembly Bill (AB) 210 was signed into law by the Governor in October. AB 210 authorizes counties to establish multidisciplinary personnel teams that can share confidential information in order to coordinate housing and supportive services, ensure continuity of care, and reduce duplication of services to homeless adults and families. Among other benefits, the new law will considerably aid in the County's efforts to prioritize the care of high-cost homeless single adults.

Critical Activities

- The HI is working with County Counsel and participating County Departments/Agencies to develop a protocol which will govern the sharing of confidential information within these teams, and is aiming to begin implementing AB 210 in early 2018.

Measure H Citizens Oversight Advisory Board

Critical Activities

- The Measure H Citizens' Oversight Advisory Board held its inaugural meeting on September 26, 2017. The Oversight Board's five members, each appointed by a member of the Board of Supervisors, will review and evaluate all Measure H spending. Their work is a crucial component of the accountability built into Measure H.

National Alliance to End Homelessness Annual Award

Milestones Achieved

- The County was awarded one of three prestigious Innovation and Excellence awards by the National Alliance to End Homelessness (NAEH). The award recognized the County's transparent and inclusive process for developing the HI Strategies and the successful passage of Measure H.



ENVIRONMENTAL HEALTH OVERSIGHT

On June 27, 2016, the Board of Supervisors added Environmental Health Oversight and Monitoring as a fifth priority to those established by the Board a year earlier. The CEO's Office subsequently convened the Departments of Public Health (DPH), Fire, Public Works, and the Office of Emergency Management to create a framework for advancing County efforts in this area and provided a written report to the Board on December 13, 2016, which included DPH's resulting framework paper "Environmental Oversight and Monitoring: Building Capacity to Address Environmental Threats," which outlined the approach for implementing this Board priority. During the past three years, the County has responded to several major environmental threats that impacted the health and well-being of entire communities. These included an unpermitted lead smelter operated by Exide Technologies that released toxic emissions, the release of natural gas from the Aliso Canyon gas storage facility, a metal fire and explosion in the City of Maywood, and emissions of hexavalent chromium from high-risk facilities in a mixed industrial/residential area in the City of Paramount.

Two factors were common in each of these incidents: (1) a high-risk facility, or multiple facilities operating in close proximity to densely populated areas; and (2) substantial and prolonged regulatory non-compliance. The County's experience in responding to these threats clearly demonstrated the need to strengthen its capabilities to prevent, prepare for, and respond to environmental health hazards. Strengthening these capabilities leads to better informed and empowered communities, greater enforcement efforts by State and local regulators, improved compliance on the part of regulated industries, reductions in toxic emissions, and ultimately improved health outcomes. Following is an update on this priority for the reporting period of July 2017 through December 2017:

Status of Major Existing Health Threats

Hexavalent Chromium Emissions in Paramount and Compton (Attachment IV)

Critical Activities

- Directed six facilities to take all necessary actions in coordination with the local air district to eliminate elevated hexavalent chromium emissions.
- Provided technical guidance to Paramount Unified School District on indoor air testing and best practices for deep cleaning of indoor spaces. County also implemented independent retesting in two of the schools.

Lead in Communities Impacted by the Former Exide Facility (Attachment IVa)

Critical Activities

- Conducted soil sampling at five residences previously tested by the State and classified as not requiring priority cleanup. County testing determined that three of the five properties did in fact meet State criteria for priority cleanup. These findings support the County's request to make cleanup decisions on a "block-by-block" rather than "parcel-by-parcel" basis.

- Urged the Department of Toxic Substances Control to make three key changes in the cleanup plan: (a) include cleanup of parkways; (b) clean up lead dust in home interiors; and (c) make cleanup decisions on a "block-by-block" rather than "parcel-by-parcel" basis.
- Developed and implemented legislative and political strategies with the County Work Group to achieve necessary changes in the State cleanup plan.
- Conducted home visits to residents of highly contaminated properties to communicate health risks, and link residents to available resources. To date, over 900 residences have been visited.
- Offered blood lead testing at events in Boyle Heights, Bell, Huntington Park, Commerce, East Los Angeles, and Maywood. A total of 493 residents have taken advantage of the free testing during this reporting period.

Aliso Canyon Natural Gas Disaster

Critical Activities

- Analyzed symptom and odor data with Air Quality Management District to identify trends and conduct follow-up investigation of emission sources in response to increased odor and symptom complaints following resumption of gas injections into Aliso Canyon (July 31, 2017).
- Communicated the need for a comprehensive long-term health study to stakeholders, and continued to identify legislative, political, and legal strategies to secure necessary funding.
- Continued work with Porter Ranch Neighborhood Council to identify funding to support expanded fence-line and community air monitoring.

Status on Prevention-Focused Strategies

Demonstration Project in Florence-Firestone

Critical Activities

- Identified six priority facilities of concern within the project area and convened a multi-agency task force to conduct joint inspections and take necessary enforcement actions.
- Identified key areas based on community input where policy and system changes are needed to address gaps in regulatory oversight, enhance air monitoring of pollution sources, and provide integrated data management.

Neighborhood Oil and Gas Production

Milestones Completed

- Worked with the Department of Regional Planning and the Oil and Gas Strike Team to prepare a report on oil and gas production facilities, including information on compliance status, environmental conditions, health risks, and recommendations to strengthen regulation of these facilities.
- Completed the DPH report, "Public Health and Safety Risks of Oil and Gas Facilities in Los Angeles County," which identifies actions other jurisdictions have taken to mitigate risk and provides recommendations for next steps in Los Angeles County.
- Convened a community workshop to discuss public health and safety risks associated with oil and gas facilities and receive input from residents, partner agencies, and community-based organizations.



JUSTICE REFORM

Beginning in 2015, the Board has championed efforts and made Justice Reform a priority, transforming how health, public health and mental health services are provided in our jails. The Board also established the Office of Diversion and Reentry to divert persons with mental illness and/or substance abuse, including individuals who are homeless, from our jails and link them to appropriate health, mental health and substance use disorder services. Later in 2016, the Board established the Sheriff's Civilian Oversight Commission to engage the community and increase transparency and accountability of the Sheriff's Department. These collective efforts aim to decrease recidivism, enhance public safety, increase transparency and improve access to care for those that need it. The following is a summary of the achieved milestones and critical activity.

The Office of Diversion and Reentry (ODR), a division within the Department of Health Services, develops and implements countywide criminal justice diversion for persons with mental illness and/or substance abuse, including persons who are homeless. ODR's July 13, 2017 status report is contained in Attachment V, and a high-level summary of achieved milestones and critical activity is provided below.

Office of Diversion and Reentry (ODR)

Misdemeanor Incompetent to Stand Trial-Community Based Restoration (MIST-CBR)

Milestones Achieved

- Removed 551 clients from jail and connected them to community-based treatment including community outpatient, inpatient, and supportive housing programs.

ODR Housing

Milestones Achieved

- Released 848 homeless clients with serious mental or substance use disorders to housing from LA County jail. The program provides intensive case management services, linkage to mental health and substance use treatment, interim housing, and permanent supportive housing.

Leveraging Non-County Dollars

Critical Activities

- Launched LA County's first Law Enforcement Assisted Diversion (LEAD) program to divert individuals with substance use disorders at the point of arrest for drug or prostitute charges (November 2017). Awarded \$5.9 M from the Board of State and Community Corrections.

- Began implementation of Proposition 47 grant. Awarded \$20M from Board of State and Community Corrections to provide supportive services, linkage to mental health and substance use treatment services, and recovery bridge housing.
- Launched LA County's first Pay for Success (PFS) project to scale ODR work to provide permanent supportive housing to homeless inmates with mental health and substance use disorders. Awarded \$2M from the Board of State and Community Corrections.
- Launching SB 678 funded workforce development collaboration with the Probation Department and Workforce Development Aging and Community Services (WDACS) to ensure adult felony probationers are on the path to living wage employment through individualized employment support services and training.

The Sheriff Civilian Oversight Commission

The Sheriff Civilian Oversight Commission (COC) was established in November 2016 to improve public transparency and accountability with respect to LASD by providing opportunities for community engagement, ongoing analysis and oversight of department's policies, practices, procedures, and advice to the Board of Supervisors, and the public. Below is a high-level summary of achieved milestones and critical activity is provided below.

Sheriff Civilian Oversight Commission

Commission Meetings

Critical Activities

- Held its inaugural Commission meeting in January 2017. Since that date, the COC has conducted 11 Commission meetings, five Town Hall meetings and numerous community meetings. To date, this has resulted in over 1,000 members of our community attending and engaging with the COC.

Monitor Implementation of DOJ/Rosas Compliance Status (Force and Inmate Grievance Settlement)

Critical Activities

- Monitors the Implementation Plan of the Rosas v Baca agreement. The court-appointed monitor has updated the COC with quarterly report briefings on two occasions.

Policy Recommendations

Milestones Achieved

- Adopted a policy concerning the use of Unmanned Aircraft System (UAS) by the LASD. While the COC voted to request that the LASD ground the UAS, the Sheriff has indicated he will continue to utilize the device, but will abide by the recommendations outlined in the COC UAS Report. This action was taken in response to a request from the Board.

Critical Activities

- Currently reviewing the LASD Use of Mental Evaluation Teams (MET). This action is in response to a request from the Board to review the LASD's current use of MET teams and to determine their efficacy. The COC will issue its final report in January 2018.
- Currently reviewing LASD Use of Force policies by deputies on patrol. This report will be delivered to the BOS and LASD in mid-2018.
- Reviewing the efficacy of the LASD's use of body worn cameras, as well as the policies surrounding the use of body worn cameras.

- Reviewing the LASD cooperation with Federal Immigration Agents in the jail system. This review is ongoing and will be completed in February 2018.
- Reviewing the LASD's compliance with the Prison Rape Elimination Act (PREA). The COC will report back to the BOS in March 2018.

Other Activities

- Adopted a resolution and filed an Amicus Letter with the California Supreme Court in support of Sheriff McDonnell's efforts to release the names of LASD deputies whose conduct might impugn their ability to testify in criminal matters (Brady v US).
- Adopted a resolution condemning the suggested unlawful Use of Force by President Trump against criminal suspects, as such statements negatively affect the level of trust between law enforcement and the community.
- Currently reviewing the following issues: the LASD enforcement of Cannabis DUI laws, improvements in the LASD complaint process, health care in the jails, Internal Affairs staffing, among other issues.

The Sheriff's Department

The Los Angeles County Sheriff's Department (LASD) has taken several steps to implement reforms, including developing and implementing strategies to replace Men's Central Jail to better manage its inmate population; implementing the Department of Justice (DOJ)/Rosas Settlement reforms; and partnering with the Department of Health Services to transition to the Integrated Correctional Health/Medical Services Bureau. The Sheriff's Department's detailed narrative is contained in Attachment Va, and a high-level summary of achieved milestones and critical activity is provided below.

Sheriff Priorities/Justice Reform

Jail Replacement

Mira Loma Women's Detention Facility

Milestones Achieved

- Signed the Project Delivery and Construction Agreement (one of the six legal agreements required by the grant) was signed by representatives with the California State (State) Public Works Board, Department of Corrections and Rehabilitation of the State, Board of State and Community Corrections (July 26, 2017).

Critical Activities

- Working to finalize the State and the County ground lease agreement as part of the AB 900 financing. It is anticipated to be completed and approved by March 2018.
- Part A of the Request for Proposal (RFP) will need to be re-released by the Department of Public Works (DPW) as two of the three pre-qualified bidders withdrew. The delay associated with the re-issuance of Part A to increase the number of short-listed proposers is concurrent with the Environmental Impact Report (EIR) process for CCTF. Thus, both projects are still anticipated to award design-build contracts at the same time, as directed by the Board.

Consolidated Correctional Treatment Facility

Milestones Achieved

- Completed the draft EIR.
- Released the public draft of the EIR for public review comment (October 19, 2017). The 60-day public review has started, and the comment period will end on December 18, 2017. The public review meeting for the release of the draft EIR occurred on October 30, 2017.

Critical Activities

- DPW is working with two pre-qualified design-build teams, and County Counsel is finalizing Part B of the RFP. A second public review meeting for the release of the draft EIR is scheduled to occur on December 2, 2017.

Implementation of DOJ/Rosas Compliance Status (Force and Inmate Grievance Settlement)

Note: The status of the implementation of the DOJ/Rosas Compliance settlement is provided to the Board by County Counsel on a quarterly basis.



IMMIGRATION

After taking several significant actions to protect and advance the well-being of residents in the County of Los Angeles regardless of immigration status, the Board formally established Immigration as the sixth Board Priority on September 12, 2017. Beginning in 2016, the Board took the following actions:

- On December 6, 2016, created the Immigrant Protection and Advancement Taskforce (IPAA Taskforce), responsible for researching, developing, and recommending strategies to protect and address the needs of immigrant residents;
- On December 20, 2016, joined the City of Los Angeles and philanthropic organizations to establish the Los Angeles Justice Fund jointly providing \$10 million for legal representation to Los Angeles County residents currently at risk of removal and who cannot afford an attorney; and
- On January 10, 2017, established the Office of Immigrant Affairs (OIA) within the Department of Consumer and Business Affairs (DCBA), responsible for connecting residents with support services, consumer protection, and outreach and educational supports.

The DCBA's OIA detailed narrative is contained in Attachment VI and high-level summary of achieved milestones and critical activity is provided below.

IPAA Taskforce

Critical Activities

- Working to convene the Immigration Protection and Advancement Taskforce (IPAA) to assess existing County programs and services, and identify changes that can be made in service delivery models to inform and better serve immigrant residents by December 2017. IPAA will submit to the Board a Countywide Immigrant Protection and Advancement Strategy Report (Report) with recommendations for each County department, goals and deliverables for such strategies, and policy recommendations.
- Convened the IPAA Taskforce to discuss the Report, IPAA's responsibilities, and whether a consultant is needed (October 25, 2017).

Outreach and Education

Milestones Achieved

- Launched the OIA Website, in partnership with CEO, Countywide Communications, and County Counsel. The website provides information and resources to an average of 1,700 clients and partners per month. The site

includes information about legal representation through the Los Angeles Justice Fund, immigration and consumer fraud protection services, legal forms and brochures, and information about County services (March 2017).

Critical Activities

- Developed a "Know Your Rights" online informational brochure to educate immigrant residents on their rights and provide a listing of available resources (April 2017) and printed brochures (September 2017).
- Conducted a month-long outreach campaign consisting of an OIA advertisement that ran on 215 buses and 200 trains (June 2017).
- Conducted and/or participated in an average of five public outreach events per month, reaching at least 4,000 immigrants in 2017.
- Conducted 13 train-the-trainer workshops to train County and external partners about County services available to immigrants and their families, and how they can access them.
- Created and launched a comprehensive PathWays2Citizenship website to encourage and assist immigrants to become citizens, in partnership with the County Public Library. The website is in English, Spanish, and Chinese and includes citizenship forms, study guides, and other resources.

Consumer Fraud Protection and Assistance:

Critical Activities

- Currently processing an average of 75 complaints annually involving immigration services fraud. From these complaints, DCBA builds cases for referral for prosecution. One case completed in early 2017 uncovered approximately 1,000 victims, while a second case still in process revealed 4,700 potential victims. OIA works closely with the Investigations team to identify cases and assist the victims.

Los Angeles Legal Justice Fund (LJF)

Milestones Achieved

- Assisted in operationalizing the LJF to provide legal representation to County immigrant residents at risk of removal and who could not afford an attorney, in coordination with CEO and County Counsel.
- Executed a two-year, \$3 million contract with the California Community Fund (CCF) to administer the County's share of the LJF, under the advice of CEO and County Counsel (July 4, 2017).
- Disbursed \$1 million to CCF for FY 2016-17 (July 14, 2017).
- CCF released a Request for Funding Proposals on July 20, 2017. Thirty-eight legal service providers applied for grants, and CCF selected 16 to receive LJF grants.
- CCF announced the selected grantees (November 27, 2017).

Deferred Action for Childhood Arrivals

Critical Activities

On September 5, 2017, the Trump Administration imposed a deadline for DACA recipients to apply for renewal by October 5, 2017. OIA engaged in the following activities to help DREAMers:

- Participated and moderated a press conference, attended by Supervisors Solis and Hahn, LA City Mayor Garcetti, and many other strategic partners (September 5, 2017).

- Conducted three live Facebook chats with legal aid immigration attorneys to answer a wide variety of questions from DREAMers. More than 3,500 people have viewed the chats.
- Provided DACA information to all County Department heads and employees about DACA, in partnership with the Board, the Department of Human Resources and County Counsel
- Participated in a dozen community events. One event was attended by more than 25,000 people and included 45 radio spots announcing OIA's services for immigrants and DACA recipients.